



Certificate

Registered with number 14554461

Pennsylvania British international College

IT IS HEREBY CERTIFY THAT

Ragab Ragab Abdelaal Gomaa

Upon recommendation of the Pennsylvania British international College
and in recognition of fulfillment of the prescribed requirements

Professional Doctorate in Business Administration

With all its right and Privileges in the witness whereof the seal of the Pennsylvania British international College hereunto affixed

Crt - Code : UPN63-639060

Grade : Excellent

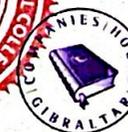
UKRLP 10097269

Srn : 35543290043

IQ ZB835594

Issued on : 2025

This certificate has been given at his request to be submitted to those who are interested in it





شهادة

Registered with number 14554461

كلية بنسلفانيا البريطانية الدولية

تشهد بأن

رجب رجب عبدالعال جمعه

بناء على توصية من مجلس الكلية إقرارا منها باستيفائه المتطلبات المقررة

دكتوراه مهنية ادارة اعمال

ومراعاة لكامل حقوق وامتيازات الشهادة تم وضع ختم كلية بنسلفانيا البريطانية

الدولية في هذه الوثيقة

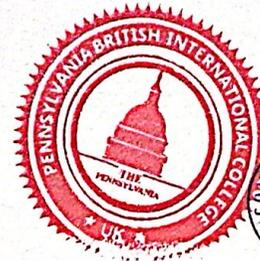
UKRLP 10097269

IQ ZB835594

رقم التسجيل : UPN63-639060 -- التقدير - إمتياز

صدرت بتاريخ : 2025

وقد أعطى هذه الشهادة بناء على طلبه لتقديمها الى المهتمين بها





Pennsylvania British International College

Name :Ragab Ragab Abdelaal Gomaa

Nationality: Egyptian

Student ID: UPN63-639060

Graduation Date: 2025

Program: Professional Doctorate in Business Administration



N	Subject	The Ratio Quality	Grade
1	Commercial law	3.50	B
2	The economics of money g Banking	4.05	A
3	Cost accounting	4.08	A+
4	Team building g human relations	3.50	B
5	International business Administration	4.07	A
6	State g national accounting	3.50	B
7	Legislation	4.05	A
8	Development of Economic Thinking	4.08	A+

Evaluation Criteria for the Doctorate Programs
Study Duration = 2025

Professional Doctorate in Business Administration
OFFICIAL TRANSCRIPT

Rating: 98%



Dean Office





Certificate Graduation letter

To whom it May concern

Based on the approval of Pennsylvania British international College
and the approval of the college president in
accordance with the powers delegated to him by
the Council in accordance with Resolution No. (425)

We acknowledge granting
the student Ragab Ragab Abdelaal Gomaa
Doctorate in Business Administration with a grade of distinction with honors,
with the approval of the research that
was submitted by the student in

Research Summary: Management in the Contemporary Strategic Perspective

Crt - Code : UPN63-639060

Srn 35543290043





Dean Office

 BRITISH INTERNATIONAL COLLEGE
 GIBRALTAR

Certificate

We hereby certify that the Doctorate degree.
 after completing his professional studies,
 It is an unfiled professional program.

Certified in the UK

Which measures the required skills
 For postgraduate studies

College reference number I have the British government.
 number 14554461

Nature of business (SIC)

- 85320 - Technical and vocational secondary education
- 85421 - First-degree level higher education
- 85422 - Post-graduate level higher education
- 85600 - Educational support services





Certificate

Professional Doctorate in Business Administration

Certificate that Ragab Ragab Abdelaal Gomaa

Registered in the Doctorate of Business Administration

Registration No.: UPN63-639060 Under the su

pervision of Dr. Arthur Alexander

He accepted and submitted

a Doctorate degree at the end of his studies

Graduation project entitled

Research Summary: Management in the Contemporary Strategic Perspective

Accepted by:

Major Professor: Jon Edoar
Committee Member - Meshel Jon
Committee Member, Tsherl Couto,
External Reader Mariam Samon



Copyright By Ragab Ragab Abdelaal Gomaa
All Rights Reserved 2025



Dean Office




The Research Presented

Thesis Title

Research Summary: Management in the Contemporary Strategic Perspective

Introduction

The researcher discusses management as both a science and an art, noting the difficulty in providing a comprehensive definition due to its dynamic nature and the diversity of schools that have addressed it. He highlights the differences between management practices in developed and developing countries, emphasizing that advanced management is a cornerstone of national progress.

Research Problem

The problem lies in the complexity of defining management and the multiplicity of approaches in studying it. Additionally, administrative problems are difficult to frame within fixed models, which sometimes leads to reliance on intuition in decision-making. The expansion of projects and government intervention have driven the need for the development of administrative thought.

Research Methodology

The researcher adopts an analytical and theoretical approach, reviewing the evolution of administrative thought from scientific management to systems thinking, with a focus on modern concepts such as management engineering and total quality management.

Key Findings

- **Development of Management:** Started with scientific management and evolved through multiple stages to reach strategic management.
 - **Management Engineering:** A modern approach focusing on redesigning operations to achieve comprehensive performance improvement.
 - **Characteristics of Contemporary Management:** Flexibility, employee participation, decentralization, reliance on teamwork and technology.
 - **Importance of Development:** Essential for addressing performance issues and achieving efficiency and effectiveness.
 - **Total Quality Management:** Focuses on customer satisfaction, employee involvement, and continuous improvement.
- Recommendations**
- Abandon traditional methods and adopt innovative management approaches.
 - Aim for efficiency and effectiveness as key success criteria.
 - Apply management engineering to modernize operations and improve institutional performance.
 - Foster creativity and innovation within the work environment.
 - Motivate employees and enhance trust and accountability.
 - Make the customer the center of attention and strive to meet their expectations.





Name : Ragab Ragab Abdelaal Gomaa
ID NO.28510231900032

Nationality: Egyptian
ID Student: UPN53-10000501



Degree Program: Professional Doctorate in Business Administration

Congratulations, it is a pleasure for Penn International College to accept you as a student in Professional Doctorate in Business Administration
We would like to welcome you to Pennsylvania British International College
We thank you for choosing us to help you build your future
Discussion of a Doctorate in Business Administration

Business Administration Placement Exam

All Penn College International Program students are required to take a Business Administration proficiency test and the number of courses you will be required to take before or during regular academic study. Courses at Pennsylvania British International College Please see the competency standards in the field of communication, behavior modification, and communication. With regard to the field of Business Administration

Guidance Orientation

The Office of International Affairs will provide a new student orientation (date TBD) to educate you about Penn International College.
International Student Issues and Immigration Matters, Fall 2022, 2024
Classes begin in 2022

Immigration Information

The International Affairs Office will provide you with all data and information about the subjects to be studied, through your e-mail
For questions, please contact





**PENNSYLVANIA BRITISH
INTERNATIONAL - COLLEGE**

STU-ID : 63-639060

F-NAME: Ragab Ragab abdelaal gonaa

Program : Professional Doctorate in Business Administration

